



COLLECTIVE BARGAINING AGREEMENT

between

THE UNIVERSITY OF DELAWARE

and

**AMERICAN ASSOCIATION
OF UNIVERSITY PROFESSORS,
UNIVERSITY OF DELAWARE CHAPTER**

JULY 1, 1990 - JUNE 30, 1992



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**ARTICLE I
AGREEMENT**

This Agreement is made and entered into this twentieth day of November, 1990 by and between the University of Delaware, hereinafter referred to as the "University," and the University of Delaware Chapter of the American Association of University Professors, hereinafter referred to as the "AAUP."

**ARTICLE II
PURPOSE**

The purpose of this Agreement is to promote harmonious relationships between the faculty and the administration of the University, to improve the quality of education and to maintain the high standards of excellence at the University of Delaware, and is the sole and exclusive embodiment of all agreements between the University and the AAUP covering wages, benefits and conditions of employment. It is agreed and understood that the intent and purpose at all times shall be the improvement and maintenance of the education, research and related programs of the University and the welfare of the student body. In the furtherance of the purpose of this Agreement, the parties agree to adhere to the Statement on Academic Freedom as approved by the Board of Trustees of the University, May 31, 1979.

It is understood that this Agreement in no way diminishes the responsibility of faculty, of department chairpersons, and of deans, directors and other appropriate administrative officials for the exercise of academic judgment.

Should any conflict exist between the provisions specifically set forth in this Agreement and policies and procedures of the University, the provisions of this Agreement shall be controlling.

**ARTICLE III
RECOGNITION**

3.1 The University recognizes the AAUP (Delaware Chapter) as the sole and exclusive bargaining representative as certified by the Department of Labor, State of Delaware, in respect to matters concerning wages, salaries, hours, vacations, sick leave, grievance procedures, sabbatical leaves and other terms and conditions of employment as specifically set forth in this Agreement, for all employees of the University in the collective bargaining unit designated by that certification dated May 12, 1972, as follows: All full-time employees who are regular members of the voting faculty of the University of Delaware under the Bylaws and whose appointments are confirmed by the Board of Trustees and no others.

Excluded from the collective bargaining unit are: All administrative officers of the University, including department chairpersons, all administrative and professional staff, Center for Counseling and Student Development staff, all part-time faculty, adjunct faculty members, visiting faculty and all other

professional employees not holding faculty rank, all nonprofessional employees and all supervisory employees.

3.2 This recognition covers all full-time members of the voting faculty who are administratively assigned to the following facilities of the University based on their participation in the collective bargaining representative election conducted by the Department of Labor, State of Delaware, on May 10 and May 11, 1972:

1. Newark Campus.
2. Georgetown -- Full-time University faculty at the Experimental Station, Georgetown; full-time University faculty in the College Parallel Program at the Southern Branch, Delaware Technical and Community College.
3. Lewes -- Full-time University faculty at the University Marine Laboratory at Lewes.
4. Wilmington/Dover -- Full-time University faculty in the University Parallel Program at the Northern Branch, Delaware Technical and Community College, and Terry Campus.

3.3 Management of the University

The AAUP recognizes that, except as hereinafter specifically provided, the operations and administration of the University, including but not limited to, the right to make rules and regulations pertaining thereto, shall be fully vested in its board and the President, as the executive agent of the Board of Trustees and the chief administrative officer of the University, and their duly designated representatives. Except as hereinafter specifically provided, nothing herein stated shall be construed as a delegation or waiver of any powers or duties vested in the Board of any administrator by virtue of any provision of the laws of the State of Delaware or the Charter of the University.

ARTICLE IV AAUP MEMBERSHIP

Professional Dues Deduction

During the term of this Agreement, the University agrees to deduct monthly membership dues, proportionately each pay period, from the salaries due all members who individually and voluntarily give the University written authorization to do so on the "Authorization of Payroll Deduction of Membership Dues" form attached hereto as Appendix "A." The AAUP assumes the responsibility to obtain and deliver to the University said written authorization, or notices of revocation, except the University will have no obligation to deduct or remit the dues payable for the account of any faculty member whose dues deduction authorization form reaches the payroll department less than fifteen (15) calendar days before the semimonthly pay day for which dues are to be deducted. The AAUP shall transmit written notices of revocation to the University not more than thirty (30) days and not less than fifteen (15) days prior to the expiration date of the current "Authorization of Payroll Deduction of Membership Dues" form. The University shall forward such

dues for the previous month's salaries to the Treasurer of the AAUP, University of Delaware Chapter, at an address furnished, in writing, to the University by the AAUP on or before the tenth day of each month. The AAUP agrees to release and discharge the University of Delaware, its officers, agents, and employees from any and all liability whatsoever arising as a result of dues deductions. The AAUP assumes full responsibility for the disposition of monies so deducted once they have been remitted to the Treasurer of the AAUP as set forth above.

ARTICLE V AAUP REPRESENTATIVES AND PRIVILEGES

5.1 The AAUP, its officers and members shall not engage in union activities, hold meetings on University property, or utilize University facilities in any way that interferes with or interrupts normal University operations or the obligations and duties of faculty members as employees.

5.2 The AAUP shall have the right to make reasonable use of University space, facilities, and equipment in accordance with University procedures, for proper activities related to its position as the recognized representative of the full-time voting faculty. AAUP shall pay reasonable costs for the use of space, facilities, and equipment.

5.3 The AAUP shall be entitled to reasonable use of campus mail, in accordance with University procedures. The AAUP agrees to limit its use of material directly related to its function as collective bargaining agent, and agrees further that the material it distributes by campus mail will not violate reasonable standards of propriety with respect to the language employed.

5.4 The AAUP shall have the right to post at appropriate places on the campus for the benefit of the employees it represents, bulletins and notices relevant to official AAUP business, of a nonpolitical nature, so long as these do not violate reasonable standards of propriety.

5.5 The University shall make available to the AAUP an on-campus, furnished, air-conditioned office suitable for conducting official business. The University shall provide direct phone service in the faculty office of the President of the AAUP.

5.6 The University agrees to provide, at no cost to the AAUP or its members, a complete copy of this Agreement.

5.7 The University agrees to make available to each new faculty member a copy of this Agreement and a copy of the "Authorization of Payroll Deduction of Membership Dues" form.

5.8 Four members of the AAUP bargaining unit will be given one three-credit course reduction or an equivalent workload reduction for each full semester, or major portion thereof, during which they represent the AAUP in collective bargaining. This reduction may occur in the semester(s) during which bargaining occurs or the succeeding one. In addition, one officer or committee member of the AAUP shall be given one three-credit course reduction or an equivalent workload reduction for each semester com-

mening in the 1990-1991 academic year. The 1990-1991 academic year course credit reduction may be taken during the 1991-1992 academic year. The AAUP shall make the designations under the provisions of this paragraph and shall inform the University in writing of these designations and the semester during which the reduction shall occur in sufficient time to permit adequate course or equivalent coverage.

5.9 The advice of a majority of the faculty within the department will be required for the appointment or reappointment of the Department Chairperson. The procedures by which this advice is obtained shall be determined by the faculty of the affected department, and shall be consistent with the Procedures for Selection and Appointment of Department Chairpersons and Program Directors, University Policy and Procedures Manual Chairperson's Supplement (No. 1-2, Sept. 1, 1975, pp. 1-2 and 7-10).

5.10 The University shall make available to each member of the bargaining unit a copy of the official Faculty Handbook and copies of modifications in the policies and practices contained therein as issued. The University shall create an on-line computer document containing the Faculty Handbook which is accessible by faculty. Chair's Supplement will also be placed on-line after this document is updated and as soon as this project can be completed.

5.11 The University, upon written request of the AAUP, will provide the following information on each bargaining unit member in the format provided in the past: salary history by college, department, rank, sex and length of contract (fiscal year, academic year, or other), employment history, promotion list and benefit participation. Under the latter shall be included each member's Blue Cross/Blue Shield type, major medical type, level of TIAA/CREF and/or Fidelity participation, tuition remission participation and course fee waiver participation. In addition, the University, upon written request, will provide AAUP with the following information: names and departments of new appointments and reappointments with duration of appointment or reappointment, names and departments of faculty promoted, and/or granted tenure each year, names of faculty terminated, names of faculty on sabbatical leave each semester, and the average credit-contact hours per semester for each department or college where there are no departments, and individual Academic Activity Reports. These data will also be provided in machine readable form. In addition, the University will provide an annual report to the AAUP summarizing all special salary adjustments awarded under Article 12.8 during the preceding year. The report will indicate the number of special increases granted in each unit and the reason for each of the salary adjustments granted. The University also will provide dental claims payment data and updates of the reasonable and customary charges as these are established by the dental insurance carrier.

Upon receipt of the information, AAUP will have the right to monitor whether or not the University is in compliance with the stated conditions of Articles IX, XI and XII as those conditions relate to individual members of the bargaining unit. Should the AAUP believe that the University is not in compliance with the provisions of Article(s) IX, XI or XII on the basis of the information provided under the terms of this Article, or has failed to supply sufficient or correct information, then the AAUP may request a meeting with the

University within twenty (20) work days after receipt of the information, to discuss and agree upon changes necessary to comply with the Agreement.

If the matter is not resolved, the AAUP may file a grievance concerning the interpretation, application or claimed violation of this Article or Articles IX, XI, XII directly with the Vice President for Employee Relations within forty (40) work days after receipt of the information. If in proceeding with the grievance, additional information is requested by the AAUP of which delivery to the AAUP would necessitate the identification of an individual or individuals, written authorization to release such identifying information must be obtained by the AAUP from the affected bargaining unit member(s). The Vice President for Employee Relations shall inform the President of the AAUP of the name(s) involved, and until the written authorization is obtained, both parties shall preserve the anonymity of the individual(s). The Vice President for Employee Relations shall consider the grievance and shall reply in writing to the AAUP within ten (10) work days after receipt of the appeal. If the AAUP is not satisfied with the written decision of the Vice President for Employee Relations, it may file a written appeal within fifteen (15) work days as provided in Step 4 of the grievance procedure.

5.12 In those departments where University service is used as a criterion for faculty evaluation, AAUP service may be considered as an activity appropriate to that category.

ARTICLE VI BARGAINING UNIT MEMBERSHIP: LIST OF UNIT

The University will, within fifteen (15) days of the close of late registration for the Fall Semester, transmit to the AAUP a list stating the name of each faculty member then in the unit, and will, by the fifteenth (15th) day of the month following the effective date of any changes, send the AAUP a list of such changes. Should the AAUP disagree with such lists, it may request a meeting with the University, provided such request is made within seven (7) work days, to discuss and agree upon changes in the membership of the bargaining unit. A grievance by a member of the bargaining unit or by the AAUP concerning the interpretation, application or claimed violation of the provisions of this Article may be introduced directly into Step 3 of the Grievance Procedure.

ARTICLE VII NO STRIKES OR LOCKOUTS

The AAUP and the University subscribe to the principle that any and all differences under this Agreement be resolved by peaceful and legal means without interruption of the University program. The AAUP, therefore, agrees that neither it nor any of its officers, agents, employees, or members will instigate, engage in, support or condone any strike, work stoppage, or other concerted refusal to perform work by

any employees in the bargaining unit during the life of this Agreement. The University agrees that there shall be no lockout during the life of this Agreement.

ARTICLE VIII GRIEVANCE PROCEDURE

8.1 A grievance is defined as any dispute or difference concerning the interpretation, application or claimed violation of any provision of this Agreement. In addition, if an administrative action is taken which is not in accordance with the procedure required by the policies specified in Article XVI, Section 16.1, such alleged procedural error shall be grievable. Complaints or problems related to terms or conditions of employment which are not grievances as defined above may be processed through Steps 1 and 2 of this Grievance Procedure. If the complaint is not resolved after Step 2, it may be appealed to the appropriate University Senate review committee. This Committee is advisory to the Vice President for Academic Affairs whose decision in such cases is final and binding. Every attempt shall be made by both parties to resolve grievances arising under this Section speedily and informally by meetings between those directly affected.

A grievant must initiate action under the appropriate step of the Grievance Procedure, in writing, within twenty-five (25) work days of the event which gives rise to the grievance or within twenty-five (25) work days after knowledge of the event is obtained or reasonably should have been obtained. For purposes of calculating time periods under the grievance procedure, University holidays, Saturdays, and Sundays shall not be counted as work days. Likewise, the periods encompassing Winter and Summer Session shall not be counted as work days unless failing to do so places an undue burden on either party or unreasonably delays the resolution of the grievance. Time limits are to be adhered to; however, they may be extended by mutual agreement of the parties in writing. It is the intention of the parties to agree to such extensions when they are justified by good and sufficient reason.

The written grievance must include (1) a statement of the action being grieved; (2) reference to the relevant articles of the collective bargaining agreement or Faculty Handbook and adequate identification of the specific past practices relied upon, if any; and (3) the remedy or relief sought. Upon request by the grievant, the affected administrator shall provide information relevant to the action being grieved. Any dispute as to requests for such information shall be resolved by the Vice President for Employee Relations.

The grievant shall be apprised of the bases upon which actions are taken during the grievance procedure. Evidence introduced at any step of the grievance procedure shall be provided simultaneously to the grievant, the administration, and when applicable, the members of the hearing panel.

8.2 A grievance filed by an aggrieved member of the bargaining unit of the AAUP shall be handled in the following manner:

Step 1: The grievance shall be presented in writing and signed by the grievant in the first instance to the Chairperson (if the grievant is in an administrative unit with no Chairperson, this step is

omitted). The Chairperson shall make every effort to meet promptly with the grievant and shall address the issues raised by the grievance and the appropriateness of the remedy sought. The Chairperson shall reply in writing within seven (7) work days of this meeting, or within fifteen (15) work days of the receipt of the grievance, whichever period is shorter. Copies of the response shall be sent to the AAUP, the Dean or Director, and the Vice President for Employee Relations.

Step 2: If the grievant is not satisfied with the response, he or she may file a written appeal to the Dean or Director within seven (7) work days after receipt of the response at Step 1, with copies to the Chairperson, AAUP, and the Vice President for Employee Relations.

The Dean or Director shall consider the appeal and any relevant information relating to the appeal, and shall reply in writing within ten (10) work days after meeting with the grievant and Chairperson to discuss the merits of the claims raised by the appeal and the appropriateness of the remedy sought. Copies of the decision shall be sent to the AAUP, the Chairperson, and the Vice President for Employee Relations.

Step 3: If the grievant is not satisfied with the decision at Step 2, the grievant may appeal in writing (with copies to the AAUP, the Dean/Director, and the Chairperson) to the Vice President for Employee Relations within fifteen (15) work days after receipt of the Step 2 decision. The Vice President for Employee Relations, sitting with two members of the faculty selected in the manner provided in Section 8.3, shall conduct a hearing within twenty (20) work days after receipt of the appeal. At least five (5) days prior to the hearing date, the grievant and the administrative representative presenting the opposing view shall each submit to the Hearing Panel all documentary evidence on which they intend to rely, together with a written statement summarizing their positions.

The hearings shall be conducted with concern for due process. The grievant and the administrative representative shall be afforded the opportunity to testify, to call witnesses, and to introduce relevant documentary and other evidence in his/her behalf, as well as to confront and cross-examine all witnesses. The Vice President for Employee Relations, as well as the faculty members sitting with him/her, shall also have the right to question all witnesses.

The administration will, insofar as it is possible for it to do so, secure the cooperation of necessary witnesses. Where a witness cannot or will not appear and where it is determined that the interests of justice require admission of his/her testimony, the Vice President for Employee Relations will identify the witness, and, if possible, disclose his/her statement and provide for interrogatories. Testimony and arguments made during the hearing shall be recorded, and the tape together with all documentary and other evidence admitted during the hearing, shall be preserved for use as warranted if an appeal is taken to Step 4.

After discussing the matter with the hearing panel to determine if there is a consensus opinion which can be agreed upon, the Vice President for Employee Relations shall render his/her decision

on the appeal, in writing, within ten (10) work days after the hearing with copies to the grievant, the AAUP, the Dean or Director, and the Chairperson. Either or both of the faculty members sitting on the hearing panel may, if they so choose, prepare a separate opinion stating his/her views, which opinion shall be appended to the decision of the Vice President for Employee Relations. It is understood that the Vice President for Employee Relations is not bound by the opinion of either or both faculty members on the panel.

Step 4: If the grievant is not satisfied with the decision of the Vice President for Employee Relations and the matter involves a grievance as defined in 8.1 above, and if the AAUP concurs, the AAUP may file a written appeal within fifteen (15) work days to the American Arbitration Association (AAA) for binding arbitration under its rules. The arbitration shall be by a neutral arbitrator selected under AAA rules, and the decision of the arbitrator shall not modify, change, add to, or subtract from any provision of this Agreement. The costs of arbitration by the AAA and its impartial arbitrator will be borne equally by the parties, and each party shall bear the costs of the presentation of its case.

8.3 Within twenty (20) work days after the signing of this Agreement, the AAUP and the administration will each prepare a list of ten (10) members of the bargaining unit willing and able to serve with the Vice President for Employee Relations in hearing grievances under Step 3. In the event that a grievance is taken to Step 3, the AAUP shall immediately select one person from the list prepared by the administration, and the administration shall select one person from the list provided by the AAUP. The two faculty members shall then sit with the Vice President for Employee Relations to hear the grievance as provided in Step 3. A faculty member chosen for the Hearing Panel shall disqualify himself or herself if any personal or professional conflict of interest would prohibit that person from reviewing the merits of the grievance fairly. Such faculty member, if he or she so chooses, need not disclose the nature of the conflict. Under any circumstances, the fact that the grievant is a faculty member or affiliated with a particular college, department or unit shall not in and of itself serve to disqualify another faculty member from hearing the matter. Should an individual disclose that a conflict exists which would prohibit the fair hearing of the appeal, either the grievant or the administrative representative may disqualify that individual, and another appointment shall be made.

8.4 Any written decision or written answer to a grievance made at any step which is not appealed to the succeeding step within the time limits provided, or such additional period of time as may be mutually agreed upon in writing by the parties to this Agreement, shall be considered a final settlement and such settlement shall be binding upon the grievant(s) and the parties to this Agreement. If a written decision or written answer to an appeal is not rendered by an administrator within the time limits specified in this Article, the grievant may take the matter to the next step.

8.5 At no step in the procedure shall a settlement be reached which is inconsistent with the provisions of this Agreement, unless both the administration and AAUP concur in writing.

8.6 No provision of this Article shall infringe upon the right of the AAUP to act as the sole and exclusive Collective Bargaining Agent as provided in Article III - Recognition, of this Agreement.

8.7 Two or more members of the bargaining unit within the same college or department alleging the same grievance concerning the interpretation, application, or claimed violation of any provision of this Agreement may file one grievance directly at Step 2 of the Grievance Procedure within the time limits set forth in Section 8.1, above.

8.8 Two or more faculty members from different colleges alleging the same grievance concerning the interpretation, application, or claimed violation of any provision of this Agreement may file one grievance directly at Step 3 of the Grievance Procedure within the time limits set forth in Section 8.1, above.

8.9 The AAUP may file a grievance in writing concerning the interpretation, application, or claimed violation of a provision of this Agreement which deals with rights granted to AAUP including the provisions of Article 5.11. Such grievance shall be filed directly with the Vice President for Employee Relations within the time limits set forth in Section 8.1, above. The Vice President for Employee Relations shall consider the grievance and shall reply in writing to the AAUP within fifteen (15) work days after receipt of the appeal. If the AAUP is not satisfied with the written decision of the Vice President for Employee Relations, it may file a written appeal within fifteen (15) work days as provided in Step 4, above.

8.10 If a grievance is the result of an action of an administrator above the level of department chairperson, the grievant may initiate his/her grievance at the administrative level where the action was taken or at Step 3. If the grievance results from the action of the President, it may be initiated at Step 3 or Step 4. Grievances under this section shall be initiated within the time limits set forth in Section 8.1, above.

8.11 The AAUP will be notified of all meetings and hearing which take place in the processing of a written grievance and shall have the right to have a designee present at all such meetings and hearings. The designee of the AAUP may represent the grievant, act as his/her advisor or as an observer, at the option of the grievant. The AAUP will be notified by the appropriate administrator at each stage of the grievance procedure and meetings will be scheduled at a mutually convenient time for all parties. If any member of the bargaining unit designates in writing the AAUP as his or her representative for purposes of handling a specific grievance, the AAUP may thereafter act in his or her behalf in any aspect of the grievance procedure so designated.

ARTICLE IX PERSONNEL BENEFITS

9.1 During the term of this Agreement, the University agrees to implement and maintain the flexible benefits program "UD Lets UDecide." The University-funded portion of this program shall be maintained by the University during the life of this agreement so as to permit eligible faculty to buy back benefits equivalent to those currently provided in the following areas:

1. Medical-Surgical (with major medical)
2. Total Disability
3. Life Insurance
4. Dental Program

The cost of the individual's portion of this program shall be subject to the standard rate adjustments applicable to the benefits selected by the eligible faculty member. Additional benefits to be provided by the program will be recommended by the Committee on Benefit Alternatives to the University Administration.

9.2 Mortgage Loans -- In addition to the mortgage loans currently provided bargaining unit members, the following shall apply: If a bargaining unit member who has been employed by the University for ten years or more becomes totally disabled while holding a University mortgage loan, the loan shall remain in effect so long as the disability continues and the bargaining unit member continues to live in the mortgaged house. In order to be eligible for the mortgage continuation benefit, the mortgage payments must be automatically deducted from monthly disability payments or other guaranteed payments received by the bargaining unit member. If a bargaining unit member who is married dies while holding a University mortgage loan, the loan shall remain in effect either for a period of one year from the date of death or up to the time the surviving spouse no longer lives at the house, whichever is sooner.

9.3 The University shall provide medical surgical insurance, major medical, and total disability insurance for bargaining unit members age 65 or older at provision and benefit levels at least equal to those available to full-time faculty members under the age of 65.

9.4 Dental Plan

The University shall provide family dental insurance for all bargaining unit members as an option available under "UD Lets UDecide." If this option is selected, at least the following benefits will be available, based on reasonable and customary rates as administered by the carrier:

- Type A -- 100% coverage on diagnostic and preventative expenses.
- Type B -- 80-20% co-pay (\$25 deductible) on minor restorative expenses; extractions and oral surgery; treatment of gum disease; pulp infection and root canal therapy; and general anesthesia when medically necessary.
- Type C -- 50-50% co-payment (\$25 deductible) for major restorative expenses, installment and repair of bridgework and dentures.
- Type D -- 50-50% co-pay on orthodontics.

There is a \$1,000 individual maximum per calendar year for expenses covered under Types A, B, and C and a \$1,000 lifetime maximum for Type D expenses.

As another option under the flexible benefits program, the University will provide an alternative "Preferred Provider" dental benefit program which substantially improves the current dental benefits available

but which requires that services be provided by a dentist who has subscribed to the Preferred Provider Program.

- 9.5 University Retirement Benefits (TIAA/CREF and/or Fidelity) are provided as follows:
 - A. Participation with University contributions shall be optional for eligible faculty age 34 or younger.
 - B. The University's contribution shall be 11% of base salary for each eligible faculty member enrolled in the program.
 - C. The minimum individual contribution for participants in the program will be 4% of base salary.

9.6 The University shall assist each bargaining unit member in meeting the costs of annual health examinations by his/her own physicians up to a total of \$150.00. This total can be applied to costs of annual physical examinations and optical examinations/optical fittings and hearing examinations/hearing aid fittings.

9.7 A Benefit Cost Containment Committee shall be established to evaluate the current health care programs, to explore alternative programs and to make recommendations about ways to control and share benefit costs, as more fully described in Appendix B to this Agreement. Nothing herein shall be construed to prevent the University from making changes in the insurance and annuity carriers underwriting the foregoing benefits provided there is no decrease in benefits.

9.8 The University will provide a tuition remission program for eligible faculty spouses and dependents.^{2/} A total of two family members, including dependent children and the spouse of a faculty member, may each take fifteen (15) credit hours at no charge if enrolled as a full time matriculated undergraduate student. This benefit shall apply to fifteen (15) credit hours in one semester and may not be divided between semesters. Students who enroll at the University as a result of the tuition remission program shall not be counted for purposes of calculating the maximum faculty ratio under Article XI or in any University enrollment cap. Students who enroll under this program shall be eligible for University housing on a space-available basis after considering the needs of enrolled students paying regular tuition.

9.9 Course Fee Waiver

Bargaining unit members, or the spouse or one dependent may enroll in one academic credit course without payment of fees during each semester and each summer and winter session. Enrollment in academic credit courses involved with study trips or enrollment in non-credit courses will be permitted only if such enrollment does not displace a paying student from the class or add appreciable costs to the University.

^{2/} Eligibility of family members under the provisions of this paragraph shall not be affected should the faculty member retire, become totally disabled or die.

9.10 The Tuition Exchange Program will be expanded to permit up to two members of the faculty (chosen by lottery) who wish to use an additional place for a second dependent child to avail themselves of slots remaining after all interested faculty have chosen slots for one dependent child. The University will also investigate the feasibility of participating in other tuition exchange programs.

9.11 The provisions of this Article shall be subject to the rules and regulations of the various insurance and annuity carriers and applicable University regulations.

9.12 It is specifically agreed that the administration, interpretation and application of the foregoing plans and programs are not subject to the grievance procedure; however, failure to make available the benefits of these plans and programs is subject to the grievance procedure.

ARTICLE X NONDISCRIMINATION

The University and the AAUP, to the extent of their respective authority and responsibility, agree not to discriminate against a faculty member with respect to the application of the provisions of this Agreement because of race, creed, color, gender, age, religion, national origin, veterans or handicapped status, sexual preference or membership or nonmembership in the AAUP.

ARTICLE XI FACULTY WORKLOAD

11.1 It is agreed by the parties hereto that the provisions of this Article are intended for the sole purpose of maintaining or enhancing the academic quality of the University. Except as set forth in paragraphs 4 and 5, it is further agreed that this Article shall not be used as a basis of limiting faculty workload when such limitations would interfere with matters of academic judgment.

11.2 Workload is defined as teaching, including instruction in regular academic year courses with assigned credit hours and mutually agreed upon instructional assignments, such as thesis, dissertation, seminar and special problem supervision (workload of faculty members on fiscal year contracts may include summer session courses); research, including sponsored research, advising; committee work; and University-administered, consultative, and organized activities, not only inside but also outside the University, when such activities by mutual agreement bring benefit and/or prestige to the University. For the period July 1, 1988 through December 31, 1989, the composition of a normal workload within a unit will be consistent with past practice within that unit. Effective January 1, 1990, the composition of a normal workload within a unit will be consistent with the approved workload policy for the unit. Procedural guidelines for establishing an approved workload policy shall be developed by a Committee consisting of six members, three from the AAUP and three from the Administration. These procedural guidelines will be submitted to the Faculty at large for their review and comment. The procedural guidelines developed by the Workload

Committee and reviewed and commented upon by the faculty at large shall be approved pursuant to the procedure set forth in Article XVI, Section 16.3, in sufficient time to permit each department to develop and have approved workload policies in place by December 31, 1989.

11.3 Faculty will be on campus as required by their workload.

11.4 The planned student-bargaining unit faculty ratio will not exceed 17.9 full-time graduate and undergraduate^{*/} students per member of the bargaining unit in the University as a whole. It is fully agreed that these ratios may vary from unit to unit within the University, and among faculty members.

11.5 Except by mutual agreement the teaching and advisement portion of each individual's workload will not average in excess of 12 credit-contact hours or in excess of 18 teaching contact hours per week per semester for the academic year^{**} nor shall the average teaching load of the unit exceed the approved workload policy of the unit. If a teaching assignment results in an overload, extra compensation will be awarded at the prevailing rate. Overload may not be assigned without consent of the individual.

11.6 The department chairperson (or dean or director) and faculty member will develop in writing a workload plan for each semester at least two months prior to the beginning of the semester. Every effort will be made to develop the workload plan harmoniously. Faculty members and department chairpersons (or deans or directors) are encouraged to develop a workload plan on an administered basis, i.e. in any semester teaching duties of individual faculty members may vary within a department (or unit) to permit variations in emphasis on research and other aspects of individual workload provided the total teaching and scholarly needs of the faculty member and the department (or unit) are met.

11.7 In developing a workload plan, courses will be scheduled so that the anticipated enrollment in any course at the 500 level and above will not exceed 35.

^{*/} A full-time graduate student is one carrying nine (9) or more course credit hours per semester, or a graduate teaching assistant or a graduate research assistant.

Full-time undergraduate students are those carrying twelve (12) or more course credit hours per semester.

^{**} Each hour spent in scheduled classroom teaching counts as 1 credit-contact hour. Each hour spent in scheduled laboratory, field or clinical instruction and individual instruction counts as 1/2 credit-contact hour. Scheduled individual special problems and theses count as 1 credit-contact hour, and dissertations count as 2 credit-contact hours. Thirty full-time undergraduate advisees are equivalent to 1/2 credit-contact hour.

Each hour spent in scheduled individual laboratory, field, studio, or clinical instruction which requires the constant attendance of the faculty member for the entire scheduled hours of instruction, and which does not involve the participation of teaching assistants, counts as one teaching contact hour per week.

**ARTICLE XII
SALARIES**

12.1 For the period July 1, 1990 through June 30, 1991, salaries of continuing members of the bargaining unit shall be adjusted in the following manner:

- a) Each continuing member of the bargaining unit shall have his/her salary increased by an amount equivalent to 3.5% of his/her 1989-90 base salary.
- b) In addition, an amount equivalent to 2.0% of the 1989-90 base salary of continuing members of the bargaining unit in each college shall be allocated to a merit pool and divided within that college among continuing members of the bargaining unit in accordance with the provisions of Article 12.3.
- c) Each continuing member of the bargaining unit shall have his or her salary adjusted by the following structural adjustment based on the faculty member's rank as of July 1, 1990:

	<u>Academic Year</u>	<u>Fiscal Year</u>
Professor:	\$885	\$1,075
Associate Professor:	620	765
Assistant Professor:	495	605
Instructor/Lecturer:	375	455

- d) All increases will be effective July 1, 1990 for bargaining unit members on fiscal year contracts and September 1, 1990 for bargaining unit members on academic year contracts.^{*/}
- e) The President of the AAUP and the Vice President for Employee Relations or their designees shall meet and confer no less than three times with regard to the analysis of relevant comparative data for purposes of evaluating the status of the University's progress toward its goal of reaching the median compensation of mid-Atlantic institutions. Included in this analysis will be an agreement on the relevant benchmark insti-

^{*/} For the purpose of this contract, a member of the bargaining unit is considered "continuing" under the following definitions:

- a) any person on a fiscal year contract who is a member of the bargaining unit on June 30 and who is a member of the bargaining unit on July 1 of that same calendar year.
- b) any person on an academic year contract who is a member of the bargaining unit on the last day of classes for the Spring Semester and who is a member of the bargaining unit on September 1 of the same calendar year.
- c) an individual's standing as a continuing member of the bargaining unit shall not be affected by his/her transfer within the University, change in rank or status, or length of term of contract.

tutions and a review of salary and compensation data available at the time of the meeting for the purpose of providing relevant information prior to the start of negotiations for a successor agreement.

12.2 For the period July 1, 1991 through June 30, 1992, salaries of continuing members of the bargaining unit shall be adjusted in the following manner:

- a) Each continuing member of the bargaining unit shall have his/her salary increased by an amount equivalent to 3% of his/her 1990-91 base salary.
- b) In addition, an amount equivalent to 2.0% of the 1990-91 base salaries of continuing members of the bargaining unit in each college shall be allocated to a merit pool and divided within that college among continuing members of the bargaining unit in accordance with the provisions of Article 12.3.
- c) Each continuing member of the bargaining unit shall have his or her salary adjusted by the following amount based on the faculty member's rank as of July 1, 1991:

	<u>Academic Year</u>	<u>Fiscal Year</u>
Professor:	\$915	\$1,110
Associate Professor:	650	790
Assistant Professor:	520	640
Instructor/Lecturer:	405	495

- d) All increases will be effective July 1, 1991 for bargaining unit members on fiscal year contracts and September 1, 1991 for bargaining unit members on academic year contracts.

12.3 Merit pay increases shall be awarded in a fashion which is consistent with the faculty member's performance as reflected in the annual evaluation conducted by the department chairperson or dean (in units where there are no chairpersons). A chair or dean shall consider in his or her evaluation of a faculty member's activities all evidence submitted by a faculty member which is consistent with departmental criteria for merit pool allocations. The annual evaluation shall be based on criteria which have been clearly communicated to faculty members in advance of the period covered by the evaluation and which are consistent with the workload plans developed in accordance with Article 11.6 of this Agreement. The chair or dean shall communicate to each faculty member in his/her administrative unit the basis for the evaluation and shall review with a faculty member, upon request, information which indicates the correspondence between merit pay within the faculty member's department or comparable unit and evaluation ratings within that unit so that the faculty member may know whether his or her merit pay is consistent with the annual evaluation. Anonymous or confidential information shall not be used to evaluate a faculty member without that faculty member having the opportunity to respond to the substance of the information before the evaluation is complete. Merit increases are to be awarded solely on the basis of past performance in research, teaching and service (as referenced in Article 11.2).

12.4 Promotion increments shall be adjusted to the following amounts effective July 1, 1990:

	<u>Academic Year</u>	<u>Fiscal Year</u>
Promotion to Ass't Professor	\$1,750	\$2,150
Promotion to Assoc. Professor	2,350	2,850
Promotion to Professor	2,900	3,550

The promotion increments will be adjusted to the following amounts effective July 1, 1991:

	<u>Academic Year</u>	<u>Fiscal Year</u>
Promotion to Ass't Professor	\$1,850	\$2,300
Promotion to Assoc. Professor	2,500	3,000
Promotion to Professor	3,100	3,800

The foregoing increments shall be effective on July 1 (for faculty members employed on fiscal year contracts) or September 1 (for faculty members employed on academic year contracts) following the promotion and shall be in addition to salary increases, including merit increases, awarded pursuant to Article 12.1 or 12.2.

12.5 Roll up costs and increases in fringe benefits costs associated with University-paid portions of the benefit package as a result of Articles 12.1, 12.2, 12.4, and 12.6 shall be paid by the University.

12.6 After the adjustments have been made in accordance with Articles 12.1, 12.3 and 12.4, the following salary minimums by rank shall be applicable effective July 1, 1990:

	<u>Academic Year</u>	<u>Fiscal Year</u>
Instructor/Lecturer	\$18,900	\$23,100
Assistant Professor	25,900	31,600
Associate Professor	33,000	40,200
Professor	40,500	49,600

After the adjustments have been made in accordance with Articles 12.2, 12.3 and 12.4, salary minimums by rank shall be effective July 1, 1991:

	<u>Academic Year</u>	<u>Fiscal Year</u>
Instructor/Lecturer	\$20,100	\$24,600
Assistant Professor	27,600	33,600
Associate Professor	35,100	42,800
Professor	43,000	52,800

12.7 It is recognized that situations may arise which will make it necessary for the University to make special salary adjustments for individual faculty members in addition to the annual increases provided in Articles 12.1 and 12.2. Such adjustments may be implemented by the University under the following situations:

- 1) when a salary adjustment is necessary to correct a gross inequity including, but not limited to, situations of salary inversion and compression;
- 2) when a salary adjustment is necessary to retain a faculty member at the University;
- 3) when salary disparities occur, relative to market demands, which adversely affect the quality of an academic unit.

Special salary adjustments implemented in either a department and/or college (or the equivalent unit(s)) shall conform to the procedures established in 12.3.

12.8 Salary increases may not be awarded to members of the bargaining unit other than as required or permitted by Article XII without prior discussion with the University of Delaware Chapter of AAUP.

ARTICLE XIII USE OF PART-TIME FACULTY

It is agreed that the use of part-time faculty influences the workload of bargaining unit members and the quality of education offered by the University. Therefore, the following principles are used to guide the use of part-time appointees:

The use of part-time appointees to teach in the following circumstances is acceptable:

- a. to replace full time faculty members on leave;
- b. to replace full time faculty members with temporary time-bought situations or temporary special assignments;
- c. to teach courses full time faculty are not qualified to teach, or to provide enrichment, diversity or balance for departmental curricula;
- d. to establish or maintain liaison with commercial or professional organizations relevant to student employment.

The use of part-time appointees in the following qualified circumstances is acceptable:

- a. to supervise field work or clinical or laboratory experience beyond that which can be accommodated to the workload of the full time faculty;
- b. to teach courses full time faculty are able to teach only when:
 1. there is a temporary open full time line and a search is in progress;
 2. There is a short-term bulge in student demand beyond that which can be met by full time faculty.

ARTICLE XIV TOTALITY OF AGREEMENT

Both parties, for the lifetime of this Agreement, each agree that the other shall not be obligated to bargain collectively with respect to any subject matter referred to or not referred to or governed by this

Agreement, unless the University and the AAUP mutually agree to alter, amend, supplement, enlarge or modify any of its provisions.

ARTICLE XV PRECEDENCE OF LAWS

In the event any provision of this Agreement, in whole or in part, is declared to be illegal, void or invalid by any court of competent jurisdiction or any administrative agency having jurisdiction, all of the other terms, conditions and provisions of this Agreement shall remain in full force and effect to the same extent as if that provision had never been incorporated in this Agreement, and in such event the remainder of this Agreement shall continue to be binding upon the parties hereto.

ARTICLE XVI MAINTENANCE OF PRACTICES

16.1 The parties agree that there is a body of written policies, of practices and interpretations of those policies which govern administrative decisions concerning wages, salaries, hours, workload, sick leave, vacations, grievance procedures, appointment, reappointment, promotion, tenure, dismissal, termination, suspension, evaluation, sabbatical leave, maternity leave, and alcoholism treatment which are not covered by the terms of this Agreement. Such policies and practices, except as changed by procedures agreed to in Article 16.3 below, shall be continued for the term of this Agreement. In the event of a conflict of any such policies or practices with the terms of this Agreement, the Agreement shall prevail.

An administrative action not in accordance with the past application or interpretation of the above policies shall be grievable.

16.2 As used in 16.1 above, the term "practices" refers to those practices of the Office of the President, the Office of the Provost, the Offices of the Vice Presidents, the Offices of the Deans, and the Offices of Department Chairpersons, specified in written policies of the University Administration, of its Board of Trustees, and those Faculty Senate policies which are approved by the President and the Board of Trustees.

The *Faculty Handbook* shall contain a complete copy of each University-wide policy that governs the practices enumerated in section 16.1 of this Article. Written copies of any policy changes occurring after this Agreement is signed, and made in accordance with the provisions of 16.3 above, shall be made available through annual revisions of the Handbook to all members of the bargaining unit, and shall be made available to the AAUP within ten (10) days of their adoption.

16.3 The parties agree that the Board of Trustees, the University Administration, and the University Faculty Senate upon approval by the Administration and the Board, have undiminished power and authority to establish, change or eliminate policies. The parties also agree that the privileges of the faculty

provided in the Trustee Bylaws to advise upon proposed policy and to recommend policy also remain undiminished. In pursuance of these powers and privileges the parties agree that all proposals by the University Administration to establish, change or eliminate University-wide policies which govern the practices enumerated in section 16.1 of this Article shall be submitted in advance to the Executive Committee of the University Faculty Senate for referral to the appropriate faculty review committee and subsequent Senate action before final Administration action. The Faculty Senate shall act upon each proposal within sixty (60) days following its submission to the Executive Committee of the Faculty Senate. Failure to act within sixty (60) days shall be considered as Faculty Senate concurrence with the proposal. The parties further agree that recommendations to establish, change or eliminate policies which are initiated by the University Faculty Senate and require Trustee approval should be submitted by the University Administration to the next scheduled meeting of the appropriate Trustee committee provided such recommendations are submitted to the University Administration at least thirty (30) days prior to such Trustee Committee meeting. The University Administration agrees to inform the President of the University Faculty Senate as to the action taken on such recommendations within fifteen (15) days of the Board of Trustees meeting.

16.4 Since in the past, proposals by the Administration to establish, change or eliminate policies have been presented for review and comment by faculty committees, the college senate(s), and the University Faculty Senate, the parties agree that these procedures will be followed in the future.

ARTICLE XVII SAFETY AND HEALTH

The University agrees to continue to make reasonable provisions for the safety and health of bargaining unit members in pursuit of their University-recognized professional responsibilities on University premises.

ARTICLE XVIII PARALLEL PROGRAM

In the case of terminations for financial or funding reasons within the Parallel Program, the most senior faculty will be retained, as needed, so long as they possess the qualifications necessary to fulfill the continuing needs of the Parallel Program.

**ARTICLE XIX
TERM OF AGREEMENT**

This Agreement shall be effective as of July 1, 1990 and shall remain in full force and effect to and including June 30, 1992 and automatically renew itself from year to year thereafter unless, no sooner than December 1, 1991 and not later than December 31, 1991, either party shall serve written notice on the other of its desire to terminate, modify or amend this Agreement. Upon receipt of such notice, negotiations shall commence within sixty (60) days on such matters as are specifically set forth in such written notice, and both sides agree that every effort shall be made to reach agreement prior to the end of May, 1992.

The undersigned are duly authorized representatives of the University of Delaware and the University of Delaware Chapter of the American Association of University Professors.

IN WITNESS WHEREOF THE PARTIES HERETO HAVE SET THEIR HANDS AND SEALS ON THIS 11th DAY OF FEBRUARY, 1991.

For the University of Delaware

Maxine Egan
John R. Murray
Thomas R. Scott
Thomas Lee Costa
Alexander R. DeJerning

For the University of Delaware Chapter,
American Association of University Professors

Barbara A. Scottes
Robert B. Canale
Frederic M. Steiner, Jr.
Jerold M. Unfal
James R. Wurst

**APPENDIX 'A'
AUTHORIZATION OF PAYROLL
DEDUCTION OF MEMBERSHIP DUES**

To: University of Delaware
Newark, Delaware

I hereby authorize and direct the University of Delaware through its officers, agents and employees to deduct from the portion of my salary due me each semi-monthly pay period the amount of \$ _____ as certified by the American Association of University Professors, University of Delaware Chapter.

I further authorize and direct the University of Delaware to transfer and pay the sum so deducted to the Treasurer of the American Association of University Professors, University of Delaware Chapter.

In consideration of the above described services rendered by the University of Delaware, the American Association of University Professors, University of Delaware Chapter, its members, officers, agents and employees and the undersigned hereby release and discharge the University of Delaware, its officers, agents and employees from any and all liability whatsoever arising as a result of the authorization herein given.

Dues deduction authorizations received by the University payroll department shall be in accordance with the "ASSOCIATION MEMBERSHIP, Professional Dues Deduction" article of the current University of Delaware and AAUP contract.

This authorization is voluntary and shall be irrevocable for the period of one (1) year, and I agree and direct that it shall be automatically renewed and shall be irrevocable for successive periods of one (1) year each, unless revoked by me by giving written notice to the University and the Association not less than fifteen (15) days prior to the expiration of each period of one (1) year. This authorization shall cease upon termination of employment with the University or upon transfer to a position excluded from the bargaining unit.

It is understood this service shall be limited to the University of Delaware Chapter of American Association of University Professors for any individual employee, and that no partial deductions will be made.

Employee Signature

Date

Position Title Department

Social Security #

NAME (Print)

Last First Middle

Address

APPENDIX "B"
BENEFIT COST CONTAINMENT COMMITTEE

1. Committee Purpose

The purpose of the Benefit Cost Containment Committee (BCCC) is to evaluate the cost and utilization of the various benefit programs offered to faculty, professional, staff and hourly employees within the University Community and to make recommendations regarding methods by which benefit costs may be reduced or controlled. In order to accomplish this purpose, the University shall:

- a. obtain from BC/BS of Delaware and other benefit providers analyses of claims paid, usage, experience and comparative data regarding experience of the entire state group.
- b. obtain relevant data for all participating University personnel for the purposes of comparative cost analysis.

The University shall attempt to obtain this data within sixty (60) days after agreement on a new contract has been reached.

2. Committee Authority

The BCCC shall have authority to undertake the following actions in seeking to accomplish its purpose:

- a. Meet with other benefit providers, insurers and third party administrators to analyze how benefit cost reductions can be achieved for both the short and long term.
- b. Evaluate the utilization of benefits to determine whether benefit dollars are being spent on benefits considered valuable and essential by University personnel.
- c. Contract for the services of an outside consultant or other professionals to provide advice regarding benefit plan comparisons or other issues relating to the purposes of the Committee, if such expertise is not available within the University Community.
- d. Make recommendations to the President suggesting benefit changes, alternative carriers or providers, or consideration of self-funding of one or more benefit programs. Such recommendations shall, with the advice of the Vice President for Employee Relations and the Senior Vice President for Administration, be presented to the President if such recommendations are consistent with the stated purpose of the Committee and do not contravene any University policy, applicable law or collective bargaining agreement.

3. Committee Structure

2 Representatives	Faculty (designated by the AAUP)
2 Representatives	Staff (designated by SSAC)
2 Representatives	Hourly (designated by AFSCME)
2 Representatives	Professional (designated by PAC)
3 Representatives	Administration

Representatives on the Committee shall have full authority to represent the group by whom they have been designated. Additionally, University-wide groups or subcommittees, which may include members who are not the designated representatives, shall be appointed as needed to deal with specific issues arising under the Committee's authority.

4. Funding

Reasonable funds necessary to accomplish the items set forth in paragraph 2 and to accomplish the Committee's purpose shall be provided by the University.

UNIVERSITY OF DELAWARE
NEWARK, DELAWARE
18711

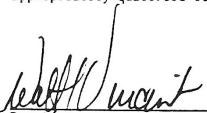
VICE PRESIDENT FOR PERSONNEL
AND EMPLOYEE RELATIONS
PHONE: 302-739-3769

April 13, 1984

LETTER OF UNDERSTANDING

Both parties agree that the quality of CEND and Summer/Winter courses ought to be maintained and that in most cases, instruction of such courses ought to be by full time faculty members.

It is, therefore, agreed that Departments be asked to file a letter of intent with the Vice President for Academic Affairs and the President of AAUP, to the effect that full time Department faculty will be apprised of CEND and Summer/Winter Session courses in advance of faculty assignments to those courses, and that efforts will be made to staff those course offerings by appropriately qualified full time members of the Department.



President, American Association
of University Professors,
University of Delaware Chapter



Vice President for Academic Affairs

UNIVERSITY OF DELAWARE
NEWARK, DELAWARE
18711

VICE PRESIDENT FOR PERSONNEL
AND EMPLOYEE RELATIONS
PHONE: 302-739-3769

April 13, 1984


Dr. Walter S. Vincent, President
American Association of University Professors
University of Delaware Chapter
Newark, DE 19711

Dear Dr. Vincent:

This letter sets forth guidelines to assure faculty involvement in matters related to reductions in faculty positions.

1. Reductions in faculty positions proposed as a result of University-wide extraordinary financial circumstances as defined in the Statement on Guidelines for Faculty Involvement Related to Extraordinary Financial Circumstances. (Faculty Handbook, Section II, Subsection 16, pages 11-13, published May 15, 1978) shall be implemented only after the procedures specified in that "Statement" have been followed.
2. Reductions in faculty positions proposed because of financial considerations short of University-wide emergency shall be implemented only after the department, college, or division faculties most immediately affected have been given the opportunity to participate in planning the reduction. The Faculty Senate Coordinating Committee on Education shall assist in the development of procedures to be followed at departmental, college, or division levels in planning such reductions, and shall submit a timely report and recommendations to the Faculty Senate. The Faculty Senate shall give its advice and recommendations to the appropriate administrative offices in a timely manner.
3. Reductions in faculty positions proposed as a result of the type of reorganization referenced in Trustee Bylaws, Chapter 2, 11-D, 2 and 11-E, 3 (The University of Delaware Charter and Bylaws of the Board of Trustees, Revised 1981) shall be implemented only after the requirements of these bylaws have been met.

Very truly yours,



President, American Association
of University Professors
University of Delaware Chapter



Vice President for Academic Affairs



Vice President for Personnel and
Employee Relations

Vice President
for Employee
Relations



Newark, DE 19716 (302) 451-2769

Vice President
for Employee
Relations



Newark, DE 19716 (302) 451-2769

March 9, 1990

LETTER OF UNDERSTANDING

A joint committee, comprised of representatives from the University administration and the AAUP, have considered the issue of compensation for teaching overload academic-credit-bearing courses. The following understandings have been reached:

1. In the interest of assuring that supplemental compensation policies for faculty are well-understood, the University has agreed to annually announce opportunities for teaching overload academic-credit-bearing courses. This announcement will set forth compensation rates and reimbursement schedules for travel as well as include guidelines for the cancellation of undersubscribed courses, team teaching, supervised study, and for teaching at off-campus locations. These materials will be shared with the AAUP prior to distribution.
2. Compensation rates for teaching overload academic-credit-bearing courses were adjusted on January 1, 1990 to parallel percentage increases provided for by the current collective bargaining agreement to bargaining faculty for the time period July 1, 1988 - June 30, 1990. The University administration and the AAUP are actively considering alternate models for compensating the teaching of overload academic-credit-bearing courses.
3. The administration and the AAUP will share new initiatives which may expand opportunities for faculty to teach overload academic-credit-bearing courses.
4. The Vice President for Employee Relations and the President of the AAUP will establish the mechanism for implementing this letter of understanding.

Maxine Colm
Maxine Colm, Vice President
for Employee Relations

(Date) 3/12/90

Barbara Settles
Barbara Settles
President, AAUP

(Date) 3/12/90

SIDE LETTER
FROM
THE UNIVERSITY OF DELAWARE
TO
THE UNIVERSITY OF DELAWARE CHAPTER OF THE
AMERICAN ASSOCIATION OF UNIVERSITY PROFESSORS

October 30, 1990

Dr. Barbara Settles, President
University of Delaware Chapter,
American Association of University Professors

RE: Faculty Compensation

Dear Dr. Settles:

In recognition of the fact that faculty compensation at The University of Delaware has diminished in relation to compensation paid at certain other institutions with whom we are compared, this letter will memorialize the commitment of The University of Delaware to the goal of providing truly competitive compensation in the near term. In attempting to achieve this goal, the University administration will seek to have the total compensation paid members of the faculty at a level which is at or above the median compensation of Category I institutions in the Mid-Atlantic Region. Our efforts will be aimed at reaching or surpassing the median by the academic year 1994-1995.

Sincerely,

Maxine Colm

Maxine Colm
Vice President for
Employee Relations

Vice President
for Employee
Relations



Newark, DE 19716 (302) 451-2769

Vice President
for Employee
Relations



Newark, DE 19716 (302) 451-2769

TO: AAUP FACULTY BARGAINING COMMITTEE

SIDE LETTER OF UNDERSTANDING

November 1, 1990

Dr. Barbara H. Settles,
President, AAUP
Department of Individual
and Family Studies

Dear Dr. Settles,

Consistent with the University's overall commitment to improve faculty salaries, \$200,000 shall be expended to address instances of compression, inversion and inequity during the 1992 fiscal year as determined by the Provost. The names of the recipients and the amount of the adjustments shall be shared on a confidential basis with the President of the AAUP.

Sincerely,

Maxine Colm
Maxine Colm
Vice President for
Employee Relations

MC/pb

A Committee on Faculty Salary Equity met during the 1989-1990 year to assist the University in implementing a policy of fairness and equity in salary compensation. The Committee was charged with responsibility for comparing male and female faculty salaries, identifying instances of potential inequity, and where possible, identifying apparent patterns of undercompensation of female faculty members. The results of the 1990 faculty study have been shared on a confidential basis with the President of the AAUP.

It is the intention of the University to undertake faculty salary equity studies every three years. The next study will commence in 1992. A representative from the AAUP will be invited to participate in developing the methodology that will be used for the study. The results of the 1992 study will be shared with the President of the AAUP on a confidential basis.

Maxine Colm
September 1990